

RFQ: #4 Resource Family Home



Saint Francis
MINISTRIES

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SECTION I

A. **Introduction**

- B. SFM is dedicated to providing services to children and families involved in the child welfare system in the least intrusive and least restrictive manner possible. Services offered are based on family voice and choice and designed to give children and families the opportunity to safely preserve their family whenever possible, engage with both formal and informal community resources, strengthen parents' protective capacity in order to keep children safe from harm, meet the needs of children and families as identified through the assessment process, be culturally humble, and include parents, siblings, and extended family.

SFM continuum of services includes prevention activities, coordination and services that focus on the safety, health and wellbeing of the child, parental and sibling engagement, family voice and choice in service provision, respite, independent living, adoption, domestic violence, safety, mental health, substance abuse and treatment services, as well as educational initiatives. These services are provided to children and families by Saint Francis personnel or through sub-contracted vendors. Specifically, Saint Francis is seeking providers whom are able and/or willing to provide services through the provision Well-Supported, Supported, and Promising Practice evidence-based models that strengthen families and build protective factors in families, in compliance with the federal Families First Prevention Services Act (FFPSA), part of the Bipartisan Budget Act of 2018 (H.R. 1892). Additionally, the Subrecipients will ensure services are culturally humble, trauma-informed, and engage and support the biological/legal parents in the process of family preservation or reunification.

Saint Francis is issuing this **Request for Qualifications (RFQ) #4** in order to qualify Providers to deliver **Resource Family Home** to children and families throughout the Eastern Service Area. The Service Description detailed in this RFQ contains the mandatory minimum requirements Providers must meet in order to provide this service.

The subaward will be for the initial period of July 1, 2021 through February 28, 2023. Saint Francis reserves the right to extend the period of this subaward beyond the termination date when mutually agreeable to the Parties. The resulting subaward may not be an exclusive subaward as Saint Francis reserves the right to subaward for the same or similar services from other sources now or in the future. Under federal law, the resulting contract awarded will also be a "subaward", and the Contractor will also be a "subrecipient".

C. **Evaluation**

Responses will be evaluated based upon the criteria outlined in Section 3 of this document and scored accordingly. Providers' scores that meet the minimum standards set by Saint Francis will be presented with a contract and an offer to Join the Saint Francis Provider Network.

Contracts may be entered into with those Qualified Providers whose submissions are the highest scoring, taking into consideration the evaluation factors set forth herein. Saint Francis reserves the right to contact individual references and to consider other sources of information to determine evaluation scores.

Saint Francis may reject any or all responses or parts thereof and/or cancel this RFP and re-solicit, if such an action is in Saint Francis' best interest. Saint Francis may waive informalities and minor irregularities on responses received. This RFQ does not commit Saint Francis to award any contract or to pay any costs incurred in the preparation of responses.

SECTION II

A. Necessary Documents

Providers who wish to submit a response shall complete all necessary documentation as identified in Section 4 of this RFQ.

B. Specifications

The specifications included in this RFQ provide adequate information as to whether or not Provider can meet the needs of Saint Francis. Deviations from the specifications may result in lower scores or be grounds for disqualification.

C. Questions

Saint Francis believes this RFQ contains sufficient information to respond however will allow Providers to submit questions according to the Procurement Schedule in Section 4.

D. Provider Certification

By submission of a response, Provider certifies that Provider has neither paid nor agreed to pay any person, other than a bona fide employee, a fee or a brokerage resulting from the award of the contract.

E. Preparation of the Response

Providers are expected to examine all service requirements, rules, documents, forms, specifications, standard provisions, instructions, and review its response for accuracy before submitting its response: Failure to do so may result in lower scores or be grounds for disqualification.

F. Response Requirements

Responses should be completed and submitted electronically to ProviderRelationsNEESA@saintfrancisministries.org, hand delivered, or sent via certified mail Addressed to Saint Francis 9218 Bedford Ave Omaha, NE 68134 for Appendix A, Appendix B, and Letters of Recommendation.

Copies of the forms for Appendix A and Appendix B can be found on the Saint Francis Website.

Section III

RESPONSE EVALUATION CRITERIA

Responses will be evaluated through in depth analysis and will be based on the following criteria:

1. Provider's demonstration of understanding the Service Description requirements. (max of 30 points)
2. Provider's demonstration of experience, knowledge and education (or a combination thereof) in the following: (max of 30 points)
 - Family engagement
 - Wraparound principles
 - Trauma informed care
 - Skill training with directed practice
 - Engaging ongoing support in natural communities
 - Community resources and ability to collaborate
 - Child development
 - Skill building
 - Ability to incorporate FFPSA models
3. Provider's demonstration of experience with child welfare-involved youth and coaching and skill building in order to effect positive outcomes for youth and families. (max 30 points)
4. Provider's Rate Proposal (30 points)
5. Provider's Letters of Recommendation, reputation, professionalism, and completeness of response to this RFQ. (max 18 points)

The total possible scoring points per scorer is 138. There are 5 scorers and the total possible points is 540. Providers must score a minimum of 690 points to become a Qualified Provider for **Resource Family Home**.

SECTION IV

TIMELINE/SUBMITTAL DOCUMENTS

A. Timeline

1. Provider Submittal Documents are due no later than 4:00 p.m. Central Standard Time ~~April 23, 2021~~ **May 14, 2021**.
2. Responses will be evaluated from ~~April 26, 2021~~ **May 14, 2021** through ~~May 7, 2021~~ **May 21 2021**. During this time, Saint Francis may require Provider to accommodate further discussions with evaluation team. Provider will be notified in writing or by phone if this is requested.
3. Discussion may be conducted with Provider(s) for the purpose of clarifying responses to ensure the evaluation team has a full understanding of the responses to this RFQ. In conducting discussions, there shall be no disclosure of any information derived from responses submitted by competing Providers. However, once this competitive procurement process is complete, all records and associated contracts are considered public record and may be released to third parties upon appropriately submitted public records request(s). Saint Francis reserves the right to conduct discussion if determined necessary. Discussions shall not constitute a contract award nor shall they confer any property rights on a Provider. Ward may be made without discussions, therefore, offers shall be submitted complete and on most favorable terms.
4. Providers selected to provide **Resource Family Home** will be contacted by end of business on ~~May 1, 2021~~ **May 21, 2021**.
5. Providers not selected to provide the services, but that meet the minimum score threshold, are put on the Qualified Provider Listing and will remain on that Listing for the full RFQ cycle. Should there be a need for additional Providers to provide **Resource Family Home** a Qualified Provider will be contacted, unless a Qualified Provider is unavailable for that service in ESA.

B. **Submittal Documents**

- a. Appendix A – Submittal Letter and Provider Profile
 - i. Appendix A is required by each provider. Provider will include a list of all services provider is seeking a contract for. This document is only required once per provider regardless of the amount of services the provider is seeking to contract for.
- b. Appendix B – Services Response Form
 - i. Appendix B is required for each individual service provider is seeking a contract for.
- c. Letters of Recommendation
 - i. Each provider requires three letters of recommendation. No specific format is required however the response should support the provider's ability to provide the service(s).

C. **Responses must utilize the printed Submittal Forms (do not submit handwritten forms) located on the Saint Francis website.**

1. Email submittal documents with the following attachments to:
 - a. Electronic submissions must be sent in the pdf. Format.
 - b. The Subject Line in the email for submissions must include the name of the Organization and Procurement April 2021. (e.g. ABC Company – Procurement April 2021.

- c. Submittal documents should be attached to the email and named pursuant to the naming conversations listed below.
 - Appendix A Submittal Letter and Profile: Providername-AppendixA.pdf
 - Appendix B-Service Response Form(s): Providername-AppendixB.pdf
 - 3 References: Providername-References.pdf

Example: When ABC Company responds to this RFQ, the Provider shall attach the following submittal documents to the email:

1. ABCCounseling-AppendixA.pdf
 2. ABCCounseling-AppendixB.pdf
 3. ABCCounseling-Recommendations.pdf
2. If submitting documents via hand delivery or certified mail, utilize the following instructions:
- a. Ensure all documents are in the following order
 - i. Appendix A Provider Submittal Letter and Profile
 - ii. Appendix B-Service Response Form(s)
 - iii. Three (3) Professional Letters of Recommendation
 - b. Ensure all documents are submitted at the same time.

SECTION V

Resource Family Home Service Appendix

DEFINITION

Resource Family Home provides high quality foster care and wraparound services for families whose children have been removed from the home of the caretaker. The service is inclusive of foster care services, respite care, family support/skill building, and visitation/parenting time services. This integrated, family focused and family driven approach seeks to build protective factors in families, and facilitate timely reunification.

Resource Family Home must assist with preparation of the natural family, including children and caretakers, for the return of the children home through promoting child and family well-being, enhancing protective factors, building personal resilience, promoting meaningful social connections, providing concrete supports, and encouraging social and emotional competence.

The Contractor and Resource Family Home foster parent will work collaboratively with Saint Francis, caretaker, children and involved professionals in assisting the family with meeting goals designed to: prevent or remedy abuse/neglect, improve basic daily living and coping skills, and better manage the home/income/resources.

The Contractor and Resource Family Home foster parent will have knowledge of community and program resources to assist families with arranging for and obtaining: medical care/treatment, appropriate support systems, housing and income, and necessary training/education.

The Contractor and Resource Family Home foster parent will be trained in Motivational Interviewing (MI) and provide coaching, teaching and role modeling in the Resource Family Home, caretaker home, or in a community-based setting to promote behavioral change. This service is designed to create sustainable change in the family unit by focusing on interventions that build on family strengths in order to eliminate safety threats and reduce the risk of future child maltreatment. The service will include all family members as participants and evolve with the family needs.

The Resource Family Home foster parent must provide supervised and monitored visits between caretakers and their children that are long enough in length to promote parent-child attachment. The safety and best interests of the children involved are the primary considerations. The Resource Family Home foster parent must engage, teach and role model nurturing parenting practices during the supervision visitation/parenting time. Visitation between the caretaker and children should be in the Resource Family Home or caretaker home whenever possible. If not possible, visitation between the caretaker and children must be in the least restrictive, most home-like community-based setting that meets the needs for safety and that improves the stability of family members and the family unit. Visitation between the caretaker and the children must be initiated within the first 24 hours of service. The Contractor must ensure visitation between the caretaker and child is available on weekends and holidays. The Contractor must follow the Parenting Time Plan developed by the Saint Francis Case Manager in accordance with court orders, and has described in the service referral. The Contractor will supplement visitation provided by the Resource Family Home foster parent if necessary to ensure compliance with the Parenting Time Plan and any court orders.

The Resource Family Home foster parent must assist caretakers with developing necessary skills and parenting practices that improve and promote a positive and healthy relationship between themselves and their children; meeting the physical and emotional needs of the children; and reunification of the family.

The Contractor and Resource Family Home foster parent must provide ongoing support to the caregiver and family once the child(ren) is returned to the caretaker's home, to promote ongoing and long-term success and prevent re-entry into care.

The Contractor will provide Saint Francis a listing of all foster homes available to provide Resource Family Home, including: names of foster parents, location of home, number of children currently residing in the home, number of licensed beds in home, and number of homes available to accept placement. An initial listing will be provided with proposal, and updated quarterly thereafter if a contract is awarded.

The Contractor will comply with the following Agency Supported Foster Care service requirements within the Resource Family Home service:

The Contractor shall recruit, train, license and support foster and adoptive parents who accept placement of, and will meet the needs of, children referred by Saint Francis.

Recruitment of agency supported foster and adoptive families includes active and ongoing efforts to solicit families who are invested in meeting the unique and special needs of the children and youth served by Saint Francis. Recruitment includes undertaking targeted and diligent efforts to locate foster and adoptive families for specific children upon request by Saint Francis. Recruitment efforts will include, but not limited to, engaging communities across the state through outreach and education activities to increase awareness of the need for foster and adoptive parents who reflect the ethnic and racial diversity of the children served by Saint Francis. Recruitment activities may include but not be limited to: organizing special events, speaking engagements, advertising, and networking.

Agency Supported Foster Care Contractors shall work collaboratively with Saint Francis local staff to develop a Foster Care and Adoption Recruitment and Retention Plan that is reflective of the types of foster and adoptive parents needed to meet the unique and special needs of children referred by Saint Francis and who are reflective of the ethnic and racial diversity of children served in the Service Area. The Contractor shall report data as requested or established through the Recruitment and Retention Plan. The Foster Care and Adoption Recruitment and Retention Plan must identify specific strategies designed to support and improve the retention of foster and adoptive families. The Foster Care and Adoption Recruitment and Retention Plan must also include timelines for strategy implementation, and specific measurable goals for increasing the Contractor's number of newly licensed foster and adoptive families.

Retention is defined as keeping both prospective and current foster, adoptive, and kinship families interested and invested in accepting placement of foster children by treating people well, meeting their needs, and providing encouragement and individualized support, beginning with pre-service training and continuing through post-placement services.

Training is defined as the following: (1) providing or ensuring that foster and adoptive parents complete the necessary pre-service educational curriculum required for foster care licensure; (2) providing or ensuring that foster and adoptive parents receive ongoing training to maintain licensure and to improve their knowledge, skills, and abilities to provide a stable home environment for children referred by Saint Francis and placed in their care; and (3) providing or ensuring that ongoing training is completed, and that the training is relevant and enhances the foster or adoptive family's ability and capacity to meet the unique needs of children age 0 to 5 years old, and all other youth for whom they are providing care, including training to acquire the necessary skills and knowledge for applying the Reasonable and Prudent Parent Standard [Preventing Sex Trafficking & Strengthening Families Act of 2014 (P.L. 113-183/HR 4980)] .

The Contractor shall train all affiliated foster and adoptive homes within 60 days of affiliating with the Contractor, and provide ongoing training on the Reasonable and Prudent Parent Standard and Human Trafficking, with a curriculum approved by Saint Francis. The Contractor shall also train all foster and adoptive parents affiliated with their agency on how to talk with children placed in their home about setting healthy physical boundaries and how to talk to children about healthy boundaries.

The Contractor shall distribute the Youth Care Bill of Rights to age-appropriate children in foster homes as established by the Nebraska Strengthening Families Act Committee within 72 hours of a youth's initial placement into out-of-home care.

Initial pre-service training curricula required for licensure of foster and adoptive parents shall be a model approved by Saint Francis. Ongoing training can be offered through a combination of face-to-face training, classroom training, web-based training, and reading materials that meet the above criteria.

Support is defined as being readily accessible and responsive to foster, adoptive, kinship or relative foster care parents in meeting their needs and intervening as necessary to stabilize crisis episodes and prevent placement disruptions. Support includes providing face-to-face visits in the Resource Family Home a minimum of twice per month, and more frequently as needed. In addition, frequent phone calls may be necessary to maintain communication and develop ongoing rapport. During face-to-face visits, the Contractor shall:

- review and discuss the foster, pre-adoptive, kinship or relative foster parent's ability to meet the needs of the youth placed in their home, and identify stressors the foster, pre-adoptive, kinship or relative foster parent(s) may be experiencing;
- review and offer concrete supports, such as transportation, more frequent face-to-face visits, and other resources to ameliorate the stressors;
- identify and reinforce the strengths demonstrated by the foster, pre-adoptive, kinship or relative foster parent(s);
- assess the current suitability of the child(ren) placed with the foster, pre-adoptive, kinship or relative foster parent(s);
- encourage foster, pre-adoptive, kinship or relative foster parent(s) and youth to complete the "caregiver information form" and the "youth questionnaire form" and submit completed forms to the court prior to the youth's review hearing and permanency hearing;
- encourage and facilitate the use of respite care and educate foster, pre-adoptive, kinship or relative foster parent(s) on the importance of accepting foster children back into their care after respite care in order to avoid the additional trauma to children from sudden and unplanned placement changes;
- identify appropriate respite care options, conduct necessary background checks on prospective respite care providers, and facilitate a smooth transition for the child(ren) to and from the respite care home;
- provide or arrange for foster, pre-adoptive, kinship or relative foster parent(s) to receive ongoing training and one-on-one instruction and guidance, as needed, to help promote "normalcy" for youth in their care through the use of reasonable and prudent parenting standards that provide opportunities for youth to grow emotionally, socially, and developmentally by having the most family-like experience possible;
- tailor foster, pre-adoptive, kinship or relative foster parent(s) support to the individual and unique circumstances experienced by foster, pre-adoptive, kinship or relative foster parent(s); and,
- review the status of the foster parent(s) license and work diligently to renew the foster parent(s) license timely and prevent the lapse, or need for an extension of the foster parent(s) license.
- provide respite services on a regular and ongoing basis based on the needs of the foster, pre-

- adoptive, kinship or relative foster parents to maintain stability of placement for the foster child.
- develop a communication plan between the foster, pre-adoptive, kinship or relative foster parents and the biological (legal) parents to ensure consistent communication on the children focusing on their successes and their needs. The communication plan should identify frequency and method of contact by the foster, pre-adoptive kinship or relative foster parents to the legal parents

Support of foster, pre-adoptive, kinship or relative foster parent(s) will include ongoing communication that will be delivered by phone, email, or text message and will include being available to foster, pre-adoptive, kinship or relative foster parents 24 hours a day, 7 days per week including holidays and weekends.

Support of foster, pre-adoptive, kinship or relative foster parent(s) shall also include transporting foster children when the foster, pre-adoptive, kinship or relative foster parent(s) are unable to do so, or ensuring that foster children are transported, to their currently enrolled school, to activities, and to services as needed. The Contractor shall transport foster children at no additional cost to Saint Francis.

Activities and services include, but are not limited to, behavioral health appointments, medical appointments, and extra-curricular activities. Saint Francis encourages foster, pre-adoptive, kinship or relative foster families to transport their foster care children to and from scheduled visits with the child(ren)'s parents, siblings, and family members whenever possible and practicable.

As part of supporting the foster, pre-adoptive, kinship or relative foster parent(s), the Contractor shall communicate all known information about the child to the foster, pre-adoptive, kinship or relative foster parent(s), including information regarding the child found on the referral for placement. The Contractor shall assist and support the foster, pre-adoptive, kinship or relative foster parent(s) in making contact with the child's parent(s) from whom the child was removed, within 24 hours of being made aware of the placement into the foster home, to connect and initiate building an alliance to promote the child's well-being. If Saint Francis determined there was a safety reason or some other reason that this contact should not occur, Saint Francis will share that determination with the agency and contact pursuant to this section will not be required. The Contractor shall also provide input to planning processes for youth in placement i.e. Family Team Meetings, Independent Living Plans and preparation of Case Plans and Court Reports, as well as attend Family Team Meetings, when requested by Saint Francis or by the child's family.

The Contractor shall notify Saint Francis of placement options within five (5) calendar days of receipt of a placement request by Saint Francis. When placement requests are marked urgent by Saint Francis, the Contractor shall respond to Saint Francis within one (1) hour of receipt of the placement request to notify Saint Francis of any progress toward securing a foster, kinship or relative foster home placement.

The Contractor shall make foster care placement recommendations that enable youth to remain in the youth's home school/school of origin. When this is not possible, the Contractor must immediately notify the Saint Francis Case Manager in writing.

The Contractor shall provide any information requested by Saint Francis necessary to complete reports required by any applicable Federal or State law and regulation.

All Contractors shall be in compliance and remain in compliance with regulation and licensure as a Child Placing Agency for the delivery of foster care services and adoption services as established by relevant DHHS regulations.

The Contractor, when alerted to a concern about a foster, pre-adoptive, kinship or relative foster home by Saint Francis, shall explore the concern with the foster, pre-adoptive, kinship or relative foster family and provide to Saint Francis, within 10 business days of notice of concern, written documentation on a format approved by Saint Francis, stating the cause of the concerns and efforts to resolve the concerns.

The Contractor must have a medication policy identifying proper and safe ways of administering medication to youth in their care. The Contractor must retain an individualized medication log per youth and have this available upon Saint Francis request.

TARGET POPULATION

Children age 0 to 18 needing Out of Home Placement, and their caregiver(s).

LENGTH OF SERVICE

The length of Resource Family Home service is based on the unique needs of each family and should be less than twelve (12) months.

ACCEPTING & RESPONDING TO REFERRALS

The Contractor shall be available to accept Saint Francis Resource Family Home service referrals five (5) days per week during all open business hours. Additionally, the Contractor will ensure on-call staff are available for admission needs that arise outside of business hours.

The Contractor shall notify Saint Francis of placement options within five (5) calendar days of receipt of a placement request by Saint Francis. When placement requests are marked urgent by Saint Francis, the Contractor shall respond to Saint Francis within one (1) hour of receipt of the placement request to notify Saint Francis of any progress toward securing a Resource Family Home.

DISCHARGE

The Contractor will collaborate with Saint Francis to proactively plan for the discharge of youth from Agency Supported foster, pre-adoptive, kinship or relative foster care. The Contractor will use a trauma informed approach to prepare youth for transitions and will collaborate with Saint Francis to ensure that the most appropriate post-discharge placement is available for the youth prior to discharge. When the youth's discharge is not planned, the Contractor will give Saint Francis a thirty (30) calendar day notice in writing for youth placed in Resource Family Home. During the thirty (30) day period of time, the Contractor will use a trauma informed approach to prepare the youth for the impending discharge and will work collaboratively with Saint Francis to determine the most appropriate post discharge placement for the youth. A thirty (30) calendar day written notice is not required when the Contractor and Saint Francis mutually agree that it is in the best interests of the child to move sooner.

MINIMUM REPORTING REQUIREMENTS

Monthly Child Reports -- The Contractor shall provide a written monthly report on each child in placement to the referring Saint Francis Representative within fourteen (14) calendar days following the month of service provision, which summarizes the following:

- The supportive services the Contractor provided to the foster, adoptive, kinship or relative foster parent(s), as well as the child(ren)'s progress toward achieving permanency. Supportive services outlined in the monthly report shall include concrete supports, resources, training, one-on-one instruction, and guidance provided to the foster, adoptive, kinship or relative foster parent(s) to ameliorate any stressors the foster, adoptive, kinship or relative foster parent(s) are experiencing, to manage the child's needs and behaviors, and to maintain the placement.
- The medical, vision, and dental check-ups of children placed in the foster, adoptive, kinship or relative foster home that occurred during the reporting month.

- Mental health or behavioral needs of children placed in the foster, adoptive kinship or relative foster home during the reporting month.

Monthly Caregiver Reports - The Contractor shall provide monthly written progress reports within fourteen (14) calendar days following the month of service provision to Saint Francis in an approved format. The monthly report shall include the following information:

- Contractor Information:
 - i. Name of Contractor Agency
 - ii. Name of Contractor Direct Care Worker
- Case Information:
 - i. Name of Family served
 - ii. Name of all family members that participated in the service in accordance with the referral
 - iii. Master Case Number
- Dates Services were Provided (From XX/XX/XXX to XX/XX/XXXX)
 - i. Note Sessions that were missed by family (No-Show)
 - ii. Note Sessions that were cancelled
 - iii. Note Sessions that were re-scheduled
 - iv. Note Sessions that were interrupted or ended early
- Outcomes
 - i. Progress toward each goal identified in referral
 - ii. Barriers to progress that were identified and addressed
- Number of months service has been provided
- Each instance that the family is not present at a scheduled appointment or cancels an appointment for Family Support.
- The Contractor shall notify Saint Francis by either email or text message, by end of next business day every time the family is not present for the session at the scheduled designated time and location, or the session is cancelled.

Discharge Report: The Contractor will complete and submit a discharge report to Saint Francis within 7 business days of client discharge.

STAFF CREDENTIALS

All new Contractor staff hired to provide direct services to the Agency Supported foster, adoptive, kinship or relative foster families and to foster children and their families, shall have a minimum of a Bachelor's Degree in a human services related field; or, a Bachelor's Degree in a related field with experience delivering foster care related services.

At the Contractor's request, the Saint Francis Provider Relations Designee may consider a potential employee's High School Diploma or GED and at least 5 years of job related or lived experience to be the equivalent of a Bachelor's Degree for the performance of Agency Supported Foster Care duties.

PERFORMANCE OUTCOME MEASURES

Contractors are responsible for reporting outcome data to Saint Francis Ministries via the current identified process by the 10th calendar day of the following month.

- 95% of children will experience placement without going to another Resource Family Home, Agency Supported Foster Care placement, or higher level of care
- 100% of children will not experience maltreatment within the Resource Family Home or care concern that would result in the removal from the Resource Family Home
- 60% of subsequent placement after discharge is to reunification
- Minimum of 50% of client population served will be from the 12-18 age group.

- Minimum of 55% of client population served will rate Enhanced or higher on Nebraska Caregiver Responsibility (NCR) Tool
- For court-involved children in Resource Family care eight (8) days or longer, the median months to reunification must be lower than nine (9) months.

ESTABLISHED RATE

- Rate proposal for daily rate will be inclusive of the cost of the foster care specialist, parenting time, family support, foster parent stipend. Rate proposal may vary dependent on child age or needs, family dynamics, or include titration of rate.
- Rate proposal will include a per family daily rate for aftercare service.