TRANSFORMING LIVES & SYSTEMS

Our vision calls us to transform lives and systems, which is an ambitious endeavor. Yet, it’s not nearly as daunting as it seems. Our task is simply to serve when we can, offer help where we see need, and do good at every opportunity. Saint Francis has long been an agent of transformation in the lives of those we serve. Through our widening work internationally, we also seek to transform systems by helping change policies and structures that negatively affect children and families.

So, here at home and in Central America, we are carrying out our mission by providing healing, comfort, respect, and presence – all with the expectation that we will effect fundamental changes to unjust systems that debilitate human dignity. This year, Saint Francis has initiated new ways to bring healing to trauma survivors and by collaborating to craft creative solutions to issues that threaten the safety and health of children and families.

In this annual report, you’ll learn how Saint Francis is working with Episcopal dioceses and other local organizations in El Salvador and Honduras to address issues of poverty, violence, forced migration, and human trafficking. You’ll also learn how Clover House is helping adolescent girls overcome the trauma of commercial sexual exploitation and how our Salina West campus is helping children heal through residential treatment, gardening therapy, and art therapy.

We transform lives and systems. Together. With your help, Saint Francis is on our way to being recognized nationally and internationally for transforming lives and systems in ways others believe impossible.

Thank you for supporting Saint Francis in this holy work.
In Kansas, where we provide reintegration services, 56.5% of the children who were referred to reintegration were reunited with their families. Another 28.3% achieved permanency by being adopted or a guardian was selected.
FAMILY PRESERVATION SERVICES:

Saint Francis received **1,310** referrals for services. In 2016, that number was **1,348** - a 2.8% reduction in services in 2017 over 2016.

**Reduction in referrals**

 ↓ 2.8%

ADOPTION:

**440** children achieved permanency through adoption – a **4.5%** increase over the previous 3-year average of **421**.

Of the **895** children awaiting adoption at the end of the year (an 8% reduction over 2016), **742** (83%) had an identified adoptive family and were in the process of being adopted. **153** children remained eligible for adoption, awaiting a family.

**Children Adopted**

↑ 4.5%

**Children Needing Adoption**

↓ 8.0%

**Identified Adoptive Family**

83%

153 eligible for adoption

895 still seeking

742 awaiting
RESIDENTIAL PROGRAMS

SALINA WEST

Our two new Youth Residential Treatment Centers (YRCII) and Psychiatric Residential Treatment Facility, provided residential treatment to 208 children in 2017, an increase of 12% over the previous year.

BRIDGEWAY

The Apartments maintained full occupancy with 24 residents. 23 of those 24 residents use our supported employment services (one is retired) and three non-residents also benefitted from our employment supports.

CLOVER HOUSE

Our restorative residential treatment program for survivors of sex trafficking opened in November 2016, and by the end of the fiscal year had provided treatment to four girls.
CONSOLIDATED STATEMENT OF FINANCIAL POSITION 2016-2017

ASSETS

Current Assets 18,943,703
Property, Plant, & Equipment 12,908,960
Other Assets 9,661,348

Total Assets $41,514,011

LIABILITIES AND NET ASSETS

LIABILITIES

Current Liabilities $12,516,396
Long-term Obligations 107,204
Deferred Revenue 1,317,072

Total Liabilities $13,940,672

NET ASSETS

Unrestricted $16,197,599
Board Directed Quasi-Endowment 4,312,398
Temporarily Restricted 3,806,901
Permanently Restricted 3,256,441

Total Net Assets $27,573,339

Total Liabilities and Net Assets $41,514,011

EMPLOYEE DATA

ALL EMPLOYEES

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<tr>
<th>2017</th>
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## REVENUE AND SUPPORT

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<tr>
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<tr>
<td>Operating Revenues</td>
<td>$106,802,481</td>
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<tr>
<td>Grants</td>
<td>1,459,184</td>
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<tr>
<td>Gifts &amp; Bequests</td>
<td>826,426</td>
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<td>Other Income</td>
<td>1,085,737</td>
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<td><strong>Total Revenue and Support</strong></td>
<td><strong>$110,173,828</strong></td>
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## OPERATING EXPENSES

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<td>Program/Administrative Expense</td>
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<tr>
<td>Management and General Expense</td>
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<td><strong>Total Expenses</strong></td>
<td><strong>$112,305,833</strong></td>
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<tr>
<td><strong>Total Change in Net Assets</strong></td>
<td><strong>$(2,132,005)</strong></td>
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<td>Net Assets at Beginning of Year</td>
<td>29,705,344</td>
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<tr>
<td><strong>Net Assets at End of Year</strong></td>
<td><strong>$27,573,339</strong></td>
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### Revenue and Support Sources for Fiscal Year Ending 6-30-17

- Operating Revenues: 96.9%
- Grants: 1%
- Gifts & Bequests: 1.3%
- Other Income: 0.8%

### Expenses for Fiscal Year Ending 6-30-17

- Program/Administrative Expense: 11%
- Management and General Expense: 89%
They began teaching their children at an early age, with a 50-cent weekly allowance paid in nickels. One nickel always went to the church, the rest to spend as they pleased. As each child grew older, the allowance – and the tithe – increased. Their hope was that their children would carry the spirit of stewardship into adulthood.

Ann Elizabeth Bishop has lived by that spirit for most of her life. She became involved with The Episcopal Network for Stewardship (TENS) while serving as the administrative assistant at St. James Episcopal Church in Wichita. St. James is also where she met Glenna Kleinkauf who, like Ann Elizabeth, was taking a four-year Education for Ministry course offered through Sewanee Theological Seminary. They’ve been together 23 years. They received a blessing of their union in the Episcopal Diocese of Maryland 16 years ago and legally married two years ago in Kansas. They also raised five kids, the youngest of whom, Charlotte, grew up attending TENS conferences with Ann Elizabeth and Glenna.

It was through TENS that the couple met John Hoskins, senior philanthropic advisor for Saint Francis Community Services. John, in turn, introduced them to Saint Francis, and Ann Elizabeth and Glenna have been ardent supporters and treasured friends of the ministry ever since.

“We support Saint Francis because of what they do and how they do it,” said Ann Elizabeth. “For us, they exemplify everything scripture teaches about stewardship. Many people think it’s just about giving away money, but it’s more than that. Stewardship is about using your talents and gifts and about being grateful for the good things in your life. I know that for many of these children, Saint Francis is the best thing that’s happened to them. Saint Francis helps them discover and make the most of their talents and gifts. That’s what makes this ministry so unique; it nurtures the whole person.”

That notion lies at the heart of their relationship with Saint Francis.

“They try to make every child feel important, and they treat their donors the same way,” said Ann Elizabeth. “They are conscientious and personal, and they work hard to keep us informed about where our money goes. That’s important because we work hard for our money and don’t like the thought of anyone being careless with it.”

In other words, good stewardship goes both ways. As Ann Elizabeth and Glenna like to say, “Stewardship is everything you do, with everything you have, all the time.” That motto guides them in their giving, inspiring them to provide support year after year and to remember Saint Francis in their estate planning.

“Who do you want to determine where your possessions go after you’ve left the world?” asked Glenna, “You or the state? We don’t have a lot, but we figure every little bit helps. Besides, we’re all just caretakers of what we own anyway. If we can help an organization like Saint Francis grow and continue its work, then why not?

“We’re not going to be around forever, and one day, these kids will be running the world. We need to teach them now how to love and how to care so they can take their place in the world and help make it better. Hopefully, they’ll remember what Saint Francis did for them.”

Charlotte remembers. As a young girl, she regularly contributed part of her allowance to Saint Francis’ equestrian program at Salina West. Now 29 and preparing to marry, she still gives. She still carries the spirit of stewardship instilled by her parents - and the lives of other children have been made better because of it.

“The bottom line? It’s the kids,” said Glenna. “That’s the piece that does it for me, that’s why we give. We do it for the kids. That’s the beauty of stewardship. You can keep changing the world long after you’re gone.”
Saint Francis does nothing alone. Every healed heart, every restored life, every new beginning starts with someone who chose to give. The generosity of our friends nourishes and sustains the programs and services that are so vital to those we serve. Thank you for giving and for making this life-affirming work possible.

$25K - $99,999
Greater Salina Community Foundation
Episcopal Diocese of Western Kansas

$5K - $24,999
Rosemary Burroughs
Cox Communications
Jeff and Sherry Denton
Cynthia Gill
The Muchnic Foundation
The O’Brate Foundation
Richard and Sharan Paglusch
Vosburgh Exploration, LLC

$2,500 - $4,999
ABATE of Kansas
Jessica Basgall

Bank of America Foundation
Col. Joseph Brown
Kevin and Kelly Carrico
Dayspring Foundation
David and Anne Patterson
Perry and Virginia Peine
The Honorable John Pera
David Pierson
Salina Charities League Inc.
The Very Rev. Robert and Angela Smith
St. Catherine Hospital
Development Foundation
Dr. Richard and Pamela Toon
Kim Zinszer

$1,000 - $2,499
Fred and Jennifer Albers
Robert and Marcia Anderson
Clare Banwart
Ralph and Carolyn Bennett
Bennett Autoplex, Inc.
Phyllis Brissenden
Patricia Bulger
Community Foundation of Collier County

Angela Cooley
Timothy and Peggy Flynn
Norbert and Roxanne Freidhof
Connie Griffith
John Hoskins and Rebecca Leibman
Dr. P. David and Jennifer Kearns
Kids4Kids
Knights of Columbus No. 2296
Knights of Columbus Foundation of Mississippi, Inc.
Lakeside Chiropractic
The Rev. Dale Lumley
Larry and Barbara Marshall
Cleo and Christine McPherson
The Rev. Susanne Methven
Nation and Tucker Meyer
Larry Milhon and Melissa Ness
The Rt. Rev. Michael and Kathy Milliken
Edward Nass
The Rev. Dr. Louis and Sharon Oats
Lancelot and Hsien Olinde
The Rev. Canon Phillip and Anne Rapp
Cory and Cheryl Rathbun
The Rev. Arthur Robertshaw
Malcolm and Rozann Rodenberg
Salina Ambucs
Sand Springs Lodge, No. 475
Michael and Ruth Sauter
Richard and Sara Shore
The Rev. David and Roberta Sullivan
Helen Tamburro  
Carol Vavra  
Jeffrey Watson  

**CHURCHES & DIOCESES**  
Christ Cathedral - Salina, KS  
Christian Church in Kansas, Inc. - Topeka, KS  
Church of the Good Shepherd - Wichita, KS  
First Presbyterian Church - Salina, KS  

**$100 - $999**  
Constance Achterberg  
Robert and Connie Aaron  
Michelle Albertin  
Altmann Construction & Supply, Inc.  
Altrusa International  
America's Mattress Hays, LLC  
Ed and Shirley Andria  
Dr. Michael and Nancy Armstrong  
Linda Arthington  
Assaria Lions Club  
Sharon Atherton  
Lazelle Atkinson  
Priscilla Austin  
Backroads Touring - Kansas  
Bruce and Barbara Baker  
Stephen and Sharon Balding  
Bamford Fire Sprinkler Co., Inc.  
Brice and Amy Barragar  
Edward and Martha Batcho, Jr.  
Ann Bean  
R. Michael and Mary Nell Beatty  
Dorothy Bell  
Mike and Debra Berkley  
Mark Bidell  
Craig and Jolene Biggs  
Larry Billinger  
Howard and Ellen Bishop  
Charlotte Bishop  
Mary Bizzigotti  
Mary Kay Blazel  
John and Caroline Blazel  
Bogart Pension & Financial Services Group - Kensington, KS  
Arminta Bower  
Boxum & Associates Insurance Agency  
Susan Branfort  
David Breisch  
Steve and Nancy Bressler  
Dr. Mark Brown  
Linda Brundige  
Paul and Connie Burkett  
The Revs. Carlos and Julianna Caguiat  
Brian and Kendi Carlgren  
Julia Carter  
Diane Carter  
Louis and Denise Cavaliere  
Central Care Cancer Center  
D. B. H. and Nancy Chaffe, III  
Ron and Nancy Chandler  
City Plumbing Co., Inc.  
John and Mary Cleary  
Pattie Clendenin  
Community Foundation of Dickinson County  
Community Foundation Of Greater Memphis  
Conrad and Margaret Colahan-Sederstrom  
Anne Collins  
The Rev. Don Compier  
Concrete Services Corporation  
Thomas Conklin  
Christopher Cordes  
Jane Cory  
The Rev. Canon James and Ruth Cox  
Julia Craft  
Culligan of Colby  
John and Colleen Dahl  
Nancy Dalton  
Donald and Diane Damon  
Robert and Amy Davis  
Clementina Davis  
John and Lindsey Decker  
Mr. and Mrs. Paul Deghand  
Stephen and Jane DeGolier  
William and Faia Demain  
Brian Dempsey  
Department of Children and Families Design Central  
M. Eugene Dewell  
The Rev. John and Marilyn Dill  
Deane Dixon  
Ann Dobie  
Mike and Jana Dobson  
Patrice Downing  
Gloria Duffey  
Amy Duffy  
Cindy Duffrene  
Edwards and Patterson Law Firm  
LTC Richard and Joyce Ellis  
Emporia Automotive, Inc.  
Patricia English  
Elizabeth Erickson  
Keith and Heidi Eschliman  
Mike Fabricius  
Farmers Bank and Trust  
Will Farrior  
Kenneth and Sarah Fearn  
First National Bank  
Michael Floriani  
Thomas Frankenfield and Judith Casey  
Dr. M. J. Fulton  
Mandy Funk  
Helen Getelman  
Roger and Sheila Gilbert  
GKN Aerospace Precision Machining, Inc.  
Sharon Glover  
Steven and Sandra Gonzales  
Tom and Diane Gossen  
William and Marcia Gottschalk  
Margaret Marie Graf Foundation  
Granite City Food & Brewery, LTD  
Great Bend Chamber Of Commerce Greater Horizons  
Charles and Rita Gromowsky  
John and Cheryl Guerdan  
Derek and Connie Hampson  
Mr. and Mrs. H. Harris Hatfield  
William and Elizabeth Haynes  
Tracy Hervey  
Virginia Hirst  
Miles and Roxanne Hiyane  
Carol Hobbs  
Dr. Merle and Melissa Hodges  
Manuel Holguin  
Michael Hollar  
Dr. Emily Holt  
Jane Hopper  
James and Frances Horton  
Doris Jerman  
Anders and Carolyn Johansson  
Dana Johnson  
Dr. Glenn and Vivian Johnson  
Don and Margie Johnson  
Owen Johnston  
Junction City Breakfast Optimist Club Inc.  
Paul and Carol Junk  
Roger and Katrina Kaiser  
Daryl Karczewski  
Marilou Karczewski  
Nancy Kassebaum Baker  
The Rev. Canon David and Orean Kent  
Kingman Rotary Club  
Anne King  
Richard and Susan King  
Eugene Kirkley  
Kiwanis Club of the Greater Picayune Area  
Klaus Masonry, LLC  
Glenna W. Kleinkauf and Ann Elizabeth Bishop  
Paul and Tami Klinkhammer  
Deanna P. Knapp  
Knights of Columbus No. 6872  
Alice Kniskern  
Margaret Koegle  
Alison Kossover  
Dr. Richard and Elaine Kotik  
Phyllis Krebiel  
Courtney Laurie  
Carolyn Lawrence  
Dr. Jay Lehnhertz and Helen MacDonald  
Mr. and Mrs. Mark Leonard
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<td>Bobette Watson</td>
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<td>Wichita Alumnae Chapter DST - Central Region Conference</td>
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**CHURCHES & DIOCESES**

- Bethesda Church - Oklahoma City, OK
- The Bridge Church - Wichita, KS
- Christ Church Cathedral - Eau Claire, WI
- Christ Episcopal Church - Yankton, SD
- Church of the Epiphany - Concordia, KS
- Church of the Epiphany - Sedan, KS
- Episcopal Diocese of Chicago
- Episcopal Diocese of Kansas
- First United Methodist Church - Wichita, KS
- Saint Jude's Episcopal Church - Wellington, KS
- St. Andrew's Episcopal Church - Emporia, KS
- St. Francis Episcopal Church - Menominee Falls, WI
- St. James Episcopal Church - Wichita, KS
- St. Luke's Episcopal Church - Jacksonville, AL
- St. Luke's Episcopal Church - Kearney, NE
- St. Peter's Episcopal Church - Sheridan, WY
- Sunrise Presbyterian Church - Salina, KS
- Trinity on the Hill Episcopal Church - Los Alamos, NM
- United Methodist Church - Cimarron, KS

**GIFTS IN KIND**

- All Star Sports
- Keith and Shelly Allen
- Alpha Theta Chi Sorority
- Bethany College
- Mike Alquist
We make every effort to include all gifts received between July 1, 2016 and June 30, 2017. If you believe there is an error, please contact Lindsey Decker 800-898-4896 ext. 1918, or email Lindsey.Decker@st-francis.org.

CHURCHES & DIOCESES
Belmont Boulevard Christian Church - Salina, KS
Christ Cathedral - Salina, KS
Church of the Cross - Salina, KS
Episcopal Church of The Incarnation - Salina, KS
First United Methodist Church - Wichita, KS
Hilltop Urban Church - Wichita, KS
St. Anne's Episcopal Church - McPherson, KS
St. Christopher's Family Fellowship - Wichita, KS
Trinity United Methodist Church - Salina, KS

We make every effort to include all gifts received between July 1, 2016 and June 30, 2017. If you believe there is an error, please contact Lindsey Decker 800-898-4896 ext. 1918, or email Lindsey.Decker@st-francis.org.
MEMORIALS

In Memory of Harold Armbrust
Steve and Nancy Bressler

In Memory of Charles Harry Bell
Mary Bell and Ted Bell
Noel and Edwina Staten

In Memory of Lee Francis Billinger
Larry Billinger

In Memory of Rev. Jay Breisch
David Breisch

In Memory of Harriet Brown
William and Brenda McNeiland

In Memory of Almeric Christian
Shirley Christian

In Memory of Robert Ned Clendenin
Pattie Clendenin

In Memory of Dr. Dewey D. Collins
Alice Collins

In Memory of Phyllis Compier
The Rev. Don Compier

In Memory of Cathryn Cooley
Angela Cooley

In Memory of Leonard and Mary Sue Davis
Gloria Pittman
Phil Manibog and Piloteo Manibog
Clementina Davis

In Memory of Margarita Del Rio
Maria Del Rio

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Rest eternal grant unto them, O Lord...

July 1, 2016 to June 30, 2017

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... And light perpetual shine upon them.
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Saint Francis, providing healing and hope to children and families

VISION
Saint Francis will be recognized nationally and internationally for transforming lives and systems in ways others believe impossible.

BELIEFS
We believe in “Therapy in Christ,” which means that:

• We offer unconditional love
• Forgiveness leads to transformation
• We are accountable to ourselves and others
• We start and end each day with God

VALUES
Our values are based on our beliefs and mission and guide “how” we work toward our vision.

• QUALITY
  Services delivered at the highest levels of excellence, in a manner that exceeds traditional standards, provided in a transparent, timely, and reliable way by highly qualified, kind, and respectful staff.

• RESPECT AND DIGNITY
  We provide care that supports and reflects an understanding of a person, regardless of any difference. This extends to our staff, clients, and the communities we serve.

• INNOVATION
  Developing more effective solutions through the lens of evaluating current and past practices; continuous improvement; using creative invention, promising practices and evidence based research; to meet a changing environment.

• EMPOWERMENT
  The capacity of employees to take ownership of their work, exercise decision making to achieve goals and maximize quality of services with shared accountability and responsibility.

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